



Department of Energy
Savannah River Operations Office
P.O. Box A
Aiken, South Carolina 29802

NOV 29 2001

Dr. Lawrence Brede, Jr., Senior Vice President
and General Manager
Wackenhut Services, Incorporated
Aiken, SC 29802

Dear Dr. Brede:

SUBJECT: Award Fee Determination for April 1, 2001 through September 30, 2001,
Award Fee Period 00-4 of Contract DE-AC09-99SR18950

I have completed my evaluation of the Wackenhut Services Incorporated-Savannah River Site (WSI-SRS) contract performance and determined your award fee based on the Performance Objectives and Criteria set forth in the Award Fee Plan. These objectives and criteria incorporate the SRS Management Focus Areas of safety and security; technical capability and performance; community, state, and regulator relationships; cost-effectiveness; and corporate perspective.

As the Fee Determination Official for the Savannah River Operations Office, I am pleased to inform you that WSI-SRS earned 100% of the available fee of \$1,550,000. Overall, WSI-SRS sustained a superior level of performance and technically competent leadership during this period.

WSI-SRS maintained high performance in protective force operations during this rating period and aggressively met those challenges resulting from the terrorist attacks on September 11, 2001. Your organization promptly and vigorously implemented crucial security measures necessary to meet the increased threat brought on by these tragic events. The efficient and effective response by WSI-SRS provided a sense of security and confidence to site employees and surrounding area communities.

In recognition of WSI-SRS continued commitment to improve work processes and safety, DOE Headquarters Office of Environment, Safety and Health awarded your organization with its second DOE-Voluntary Protection Program Superior Star Award. WSI-SRS achieved a consistently superior level of performance in meeting established safety and health goals, actively conducting outreach to others, and in achieving an injury and illness rate well below the average of similar businesses and operations.

WSI-SRS demonstrated cost-effectiveness in both operations and administration of their contract. A major 5,000-hour inspection performed by your aviation maintenance personnel resulted in a cost-savings of \$50,000 and reduced a helicopter downtime by two weeks.

The sustained commitment of your organization to support requests for operational and technical assistance within the DOE community and other outside agencies was demonstrated again this period. Your training department hosted a Basic Instructor Training Course for members of Crime Stoppers, International (CSI) in August 2001. CSI members from throughout the country, as well as Canada, attended this one-week course. Also noteworthy was the canine explosive detection and training assistance provided by WSI-SRS to several law-enforcement departments within the Central Savannah River Area.

A team of WSI-SRS employees assisted members of my Office of Safeguards and Security in the performance of a comprehensive technical assessment at the Y-12 Area Office. The assessment encompassed all security programs in preparation for their inspection by the Office of Independent Oversight and Performance Assurance.

WSI-SRS is also recognized for the support provided during numerous high-profile visits by Spencer Abraham, the Secretary of Energy, General John Gordon, the Under Secretary of Energy, Jim Hodges, the Governor of South Carolina and members of Congress.

In summary, WSI-SRS continues to play a leadership role in the DOE security community by consistently demonstrating strengths in operations. Your achievements during this period are clearly superior with no documented notable deficiencies. DOE-SR oversight personnel will be meeting with your staff to discuss this award fee evaluation in more detail. I appreciate and look forward to your continued excellent work in support of the missions at the Savannah River Site.

Sincerely,

A handwritten signature in black ink, appearing to read 'Greg Rudy', with a stylized flourish at the end.

Greg Rudy
Manager

NFB-02-0016